

#### Your Improved Customer Satisfaction With Splunk MLT and DBX

Sebastián Fernández | Digital Analytics LATAM Airlines

September 2017 | Washington, DC

splunk

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#### 1. About LATAM Airlines

- 2. How we use Splunk?
- **3**. You have a lot of feedback, Splunk it!
- 4. Discover the correlation between web operations and CSat
- 5. Listening your customers with MLT
- 6. Q&A



#### "While 66% of responding companies claim they deeply know their customers, only 24% of customers believe the same."

Pega Systems



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#### "Surprisingly, [..] 38% of companies "never" survey their customers and 25% "sometimes" survey their customers."

Chris DiCenso



"How can a company satisfy its existing customers, or outperform their competitors if they don't know what their customers want?"



#### **LATAM Airlines**

We make dreams come to their destination

- ► Top 10 airlines in the world
  - 45.8 MM Passengers
  - +120 Destinations
  - 25 Countries
  - 355 Aircrafts
- ▶ 66% CSat by 2018
  - Digital Empowerment





#### **LATAM Digital Platform Penetration**



### How We Use Splunk?

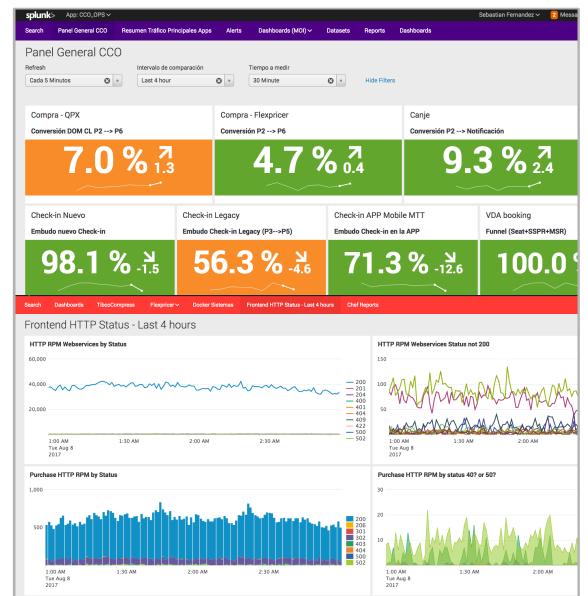


#### How We Use Splunk?

**Operational Intelligence** 

SESSIONID=SD5SL9FF1ADFF3 HTTP

- 4 Years using Splunk
- Agile and DevOps as culture
  - From APIs
  - Desktop version / Mobile app
- IT OPS
  - Measure effectiveness of the business process
  - Status of infrastructure
  - Anomaly detection



splunk'> .conf2017

#### You Have a lot of Feedback, Splunk It!



#### Splunk Your Feedback

Usabilla and Splunk

- ▶ 6,000 Users feedbacks by day
- Understand satisfied/dissatisfied customers by app
- Bring CSat closer to dev teams

rid	CHILE ~ Corporate Centro de Ayuda Insc
	¿Qué tan satisfecho estás con nuestra página de inicio?
	$\star \star \star \star \star \Rightarrow$
	¿Lograste el objetivo de tu visita?
	Si
	¿Qué te gustaría compartir con nosotros?
	or en lat
	Esta encuesta está destinada a sugerencias. Si tienes un reclamo envíalo a través del <u>formulario de contacto</u> .
	Powered by Usabilla 😚
	ORIGEN Ciudad o aeropuerto



#### **Splunk Your Feedback**

Usabilla and Splunk



- Usabilla data in DDBB
- Splunk the DDBB with DBX
  - Available in Splunkbase
  - Session id, app, rating, comment, date, step, user agent, URL

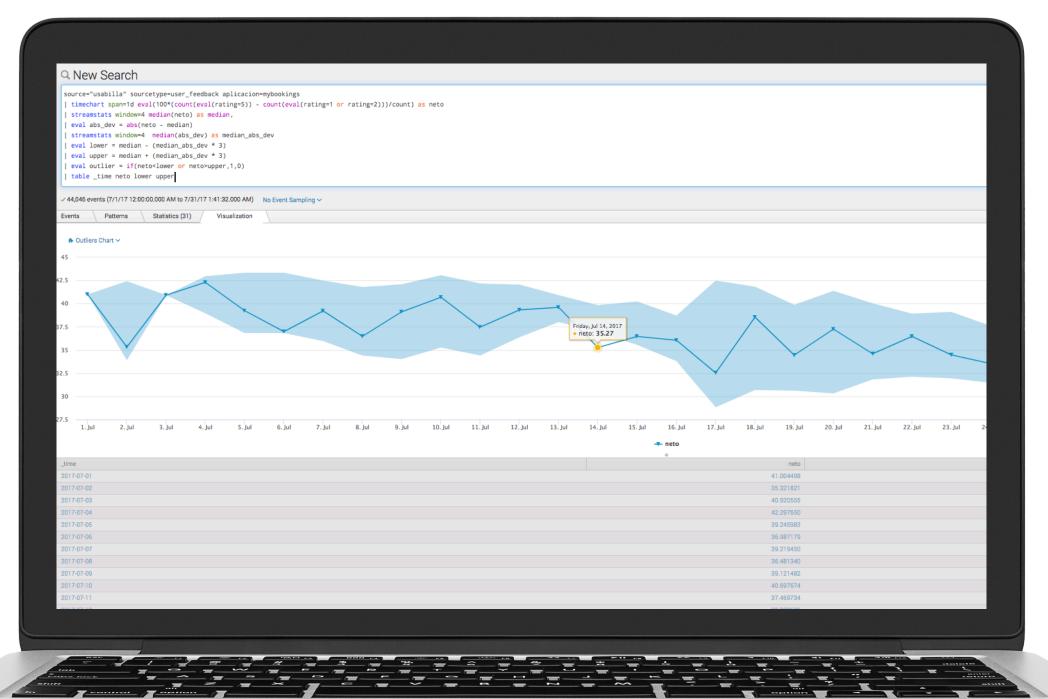
#### Caveats, use a session id!



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# Discover the Correlation Between Web Operations and Customer Satisfaction



#### **Correlation Between WebOps & CSat**

Empirically we know that there is a relationship between WebOps & CSat

Outage implies dissatisfied customers

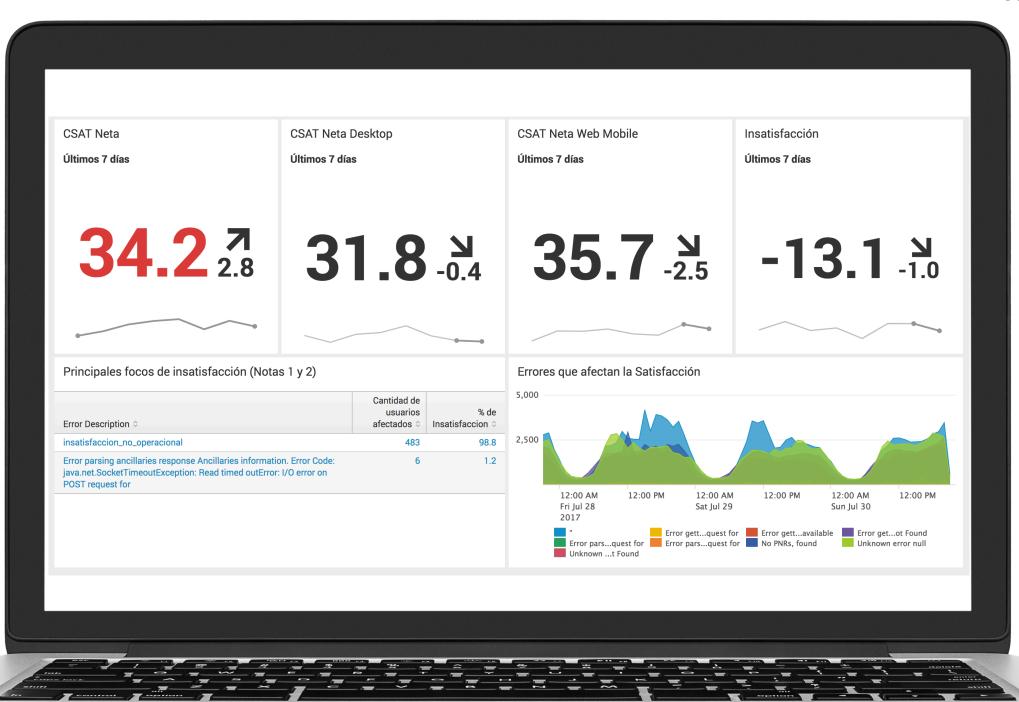
▶ We track the CSat and the bugs in our platform in real time

- How much an anomaly/exception impacts in our CSat
  - We are looking for rates 1 or 2

► Simple *JOIN* search tell us how to prioritize our bug fixing

- We used to prioritize bugs for occurrence
- Annoying bugs never where fixed





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Understanding the non-operational dissatisfaction



Understanding the non-operational dissatisfaction

Customers are dissatisfied with our policies, UI, price, not the platform

- ▶ We have 2,500 feedback with comments
  - We need an army if we want to read them all!

#### We want to cluster comments to find patterns



We want to cluster comments to find patterns

source="usabilla" sourcetype=user\_feedback comentario=\* rating<=2
aplicacion=reissue</pre>

rex field=\_raw "(?ms)^(?:[^\"\\n]\*\"){9}\\w+(?P<space>\\s+)" | search space=\*

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fit KMeans k=4 comentario\_tfidf\_\*

table cluster rating comentario



We want to cluster comments to find patterns

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We want to cluster comments to find patterns

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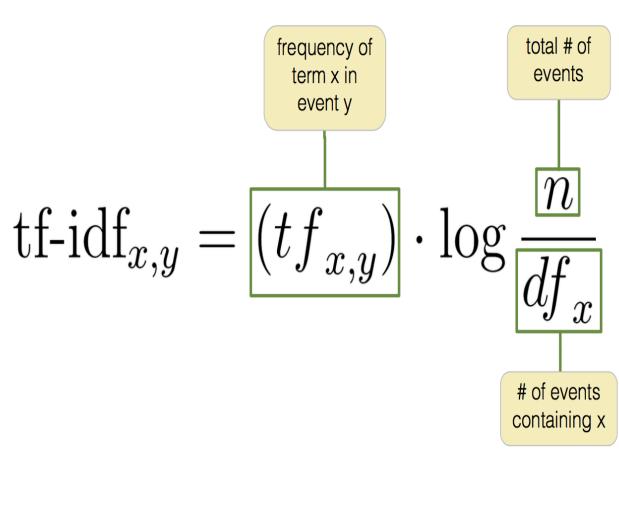
fit KMeans k=4 comentario\_tfidf\_\*

table cluster rating comentario



**TF-IDF** Algorithm

- Feature Extraction with TF-IDF
  - Easier to work with numbers
- Term Frequency Inverse Document Frequency weighting:
  - Words that occur frequently within a document but not frequently within the set of documents receive a higher weighting



splunk

We want to cluster comments to find patterns

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fit TF		No sirve de nada	0.0	0.0	0.0	0.0	0.0	
fit KM	1	Pague una tarifa mayor para disponer de flexibilidad y el cambio me sale	0.0	0.233876997285	0.0	0.0	0.0	
table (		muy caro 231.500 pesos. Ademas en el call center no me reconocen mi tarjeta de credito y ahora no puedo intentar por internet. Malo el servicio.						
	1	Explicar por qué después de pagar dice que No pudieron	0.0	0.0	0.0	0.0	0.0	0.4432

We want to cluster comments to find patterns

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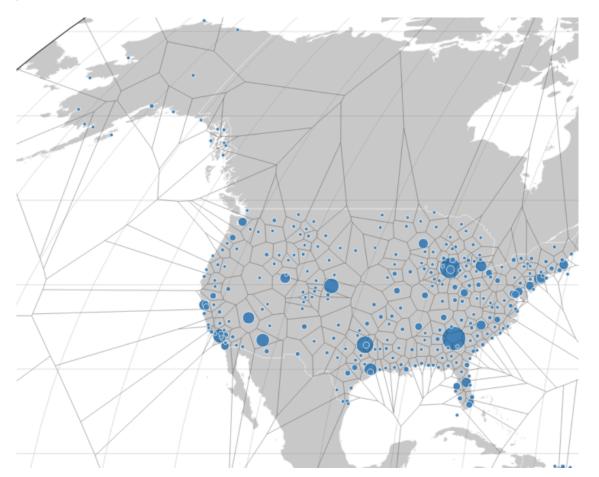
fit KMeans k=4 comentario\_tfidf\_\*

table cluster rating comentario



**Kmeans Algorithm** 

- Divides data into k clusters
  - Aims to partition *n* observations into *k* clusters
- Each data point belongs to the cluster with the nearest mean
  - Results in a partitioning of the data space into regions based on distance to points in a specific subset of the plane
  - These regions are called Voronoi cells





We want to cluster comments to find patterns

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fit KMe	1	Porque no se puedeeeeee	1	0.69844978128	0.0	0.0	0.0	0.0	0.0	
table c	1	Porque no hay pasajes para ningún dia. Pareciera estar malo	1	0.904696690189	0.0	0.0	0.0	0.0	0.0	I
	1	No sirve de nada	0	0.310269129483	0.0	0.0	0.0	0.0	0.0	
	1	Pague una tarifa mayor para disponer de flexibilidad y el cambio me sale muy caro 231.500 pesos. Ademas en el call center no me reconocen mi tarjeta de credito y ahora no puedo intentar por	1	0.806225893004	0.0	0.236258540513	0.0	0.0	0.0	

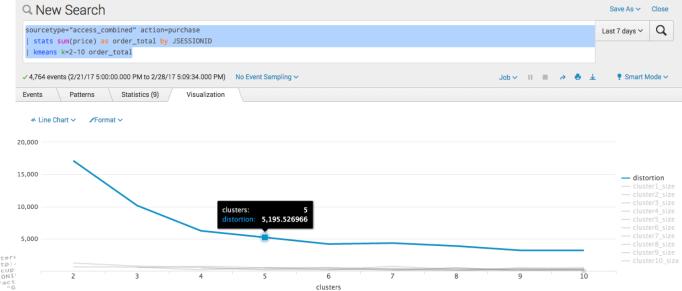
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cluster 0	rating 0	r comentario ≎	
0	1	No sirve de nada	
1	1	Pague una tarifa mayor para disponer de flexibilidad y el cambio me sale muy caro 231.500 pesos. Ademas en el call center no me reconocen mi tarjeta de credito y ahora no puedo intentar por internet. Malo el servicio.	
1	1	Explicar por qué después de pagar dice que No pudieron realizar el cambio.	
1	1	Hacerlo realmente llevo mas de una semana tratando de realizar el cambio. LLamé para realizar el cambio y no pude hacerlo fui a una oficina aconsultar me hicieron llamar otra vez. Al llamar la unica opciên que me ofrecen por un monto mayo encuentro otra opciên en la pÂgina y no puedo concretar el cambio y ahora no me permiten intentarlo de nuevo por 6 horas?. Para ese momento ya no estará disponible el vuelo lo mas probable o mas caro. Se supone que mi vuelo permitÃ	or al inicial del pasaje
1	1	Porque no es Flexible necesito el mismo vuelo de regreso que tomé inicialmente	
2	1	Mala muchos errores en la pagina	
1	1	pague al parecer 2 veces con la aplicacion Ki_Pass de banco Chile porque la primera vez la pagina de pagos no se actualizo	
1	1	Manteniendo el asiento pagado en la fecha anterior puesto que no fue ocupado y el servicio extra ha sido pagado.	
1	1	YO QUERIA VIAJAR LA NOCHE DEL 1 AGOSTO O SEA IR AEROPUERTO EL MARTES MEDIA OCHE Y EMBARCAR PARA ESTAR EN MIAMI EL MIERCOLES AMPERO NO LO PERMITE Y SLO PERMITE IR MIERCOLES EN LA NOCHE PARA LLEGAR M GRACIAS OJALA ME COMPRENDAN Y PUEDA POSTULAR PARA IR MARTES MEDIANOCCHE AEROPUERTO Y LLEGAR MIERCOLES A CASA Y EVITAR DIVORCIO GRACICAS	IIAMI MADRUGADA
2	2	Permitir utilizar los Km	
0	1	Porque sirven para nada sus centros de ayuda la peor sereolinea del mundo	
2		POR LO MENOS COMUNICAR COMO VA EL PROCESOES MUY FUSTRANTE INTENTAR SABER ALGO Y NO TENER RESPUESTA	
1		AUN NO SE HACE EFECTIVO EL CAMBIO DE MI PASAJE Y YA ME REALIZARON EL COBRO. PESIMA ATENCIÃ"N POCO RESOLUTIVA ESTUVE 2 HRS EN EL TELEFONO Y NO SOLUCIONARON NADA.	
1		EXISTE PUBLICIDAD ENGAÃ'OSA AL NO CONTAR CON TARIFAS COMO LAS QUE APARECEN EN LA PAGINA. ESTAFA! VÃ 🔷 A TELEFÃ"NICA HAY OPERADORAS EXTRANJERAS QUE NO AYUDAN EN NADA.	
2		Por que el precio es abusivo	
1		Porque la atenciÃ <sup>3</sup> n es pésima no muestra valor a pagar y dice que hay que llamar. Al llamar 30 minutos esperando a que alguien conteste.	
0		Las opciones dicen llamanos!!!! Y el telefono dice que ya se pueden realizar los cambios en la pagina. No funcionan sus sistemas!	
3		Nunca me respondieron a la consulta que deseaba realizar	
3	1	LA PAGINA NUNCA ESTÃ O DISPONIBLE PARA REALIZAR CAMBIOS.	

7-----

Some things we learned in the process

- ▶ We assume that people leave us feedback in context
  - Create one model by product in the web site
- Train your models
  - TF-IDF: Use the common words "black-list" & test different ngram ranges
    - The smaller the ngram more uniform are the clusters distributed
  - The numbers of "K" in Kmeans is defined by model
    - Use the distortion to know the "perfect" number

Product.screen?product\_id=FL-DSH-01&JSESSIONID=SD5



#### Q New Search

source="usabilla" sourcetype=user\_feedback comentario=\* rating<3 aplicacion=reissue</pre>

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| table session\_id rating comentario

| fit TFIDF comentario analyzer=word stop\_words=english ngram\_range=1-3

| fit KMeans k=4 comentario\_tfidf\_\*

| eval numero\_cluster = case(cluster=0,"C1",cluster=1,"C2",cluster=2,"C3",cluster=3,"C4",cluster=4,"C5")

table numero\_cluster comentario\_tfidf\_\*

| stats avg(comentario\_tfidf\_\*) by numero\_cluster

| transpose 1000 column\_name=palabras header\_field=numero\_cluster

| rex field=palabras "avg\(comentario\_tfidf\_\\d+\_(?<words>.\*)\)\$"

| fields - palabras

#### ✓ 36 events (7/16/17 12:00:00.000 AM to 7/31/17 12:00:00.000 AM) No Event Sampling ✓

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0.000000	0.000000	0.398822	0.012952	nada
0.221218	0.066089	0.185150	0.137973	no
0.00000	0.000000	0.153986	0.000000	no sirve
0.00000	0.000000	0.153986	0.000000	no sirve nada
0.00000	0.000000	0.153986	0.000000	sirve
0.000000	0.000000	0.153986	0.000000	sirve nada
0.00000	0.077973	0.135208	0.000000	sus
0.00000	0.155972	0.101696	0.000000	mala
0.000000	0.000000	0.101696	0.012664	pago
0.028910	0.000000	0.099083	0.000000	estafa
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0.028910	0.000000	0.063373	0.000000	pasaies

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#### Listening to Your Customers With MLT

What the future looks like

- Explore supervised models
  - If we manually classified some comments, can Splunk classify all the rest?
    - How much dissatisfied customers complain about check-in in the booking app?
- Replicate this experience in other KPI's
  - Can we take what we learn and replicate the data science model in the revenues?

#### Summary

#### We improved 12 CSat points in each dev team

- Splunk for IT OPS and DevOps
- Splunk your feedback!
  - Descriptive statistics, outliers and CSat close to dev teams
- Correlation between WebOps and CSat
  - How much does a bug cost?
- Use MLT to find Customer insight
  - TF-IDF and KMeans



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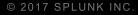
#### "And you, what are you doing with the feedback your customers leaves you?"



# Thank You

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### Q&A

Special thanks to: Marie Contreras – LATAM Airlines CSat Squad – LATAM Airlines Geoffrey Martins, Manish Jiandani - splunk

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